MINOR INTERNATIONAL PUBLIC COMPANY LIMITED

INTERIM CONSOLIDATED AND SEPARATE FINANCIAL INFORMATION (UNAUDITED)

30 SEPTEMBER 2021

AUDITOR'S REPORT ON THE REVIEW OF THE INTERIM FINANCIAL INFORMATION

To the Shareholders and the Board of Directors of Minor International Public Company Limited

I have reviewed the interim consolidated financial information of Minor International Public Company Limited and its subsidiaries, and the interim separate financial information of Minor International Public Company Limited. These comprise the consolidated and separate statements of financial position as at 30 September 2021, the related consolidated and separate income statements and statements of comprehensive income for the three-month and nine-month periods then ended, the related consolidated and separate statements of changes in equity, and cash flows for the nine-month period then ended, and the condensed notes to the interim financial information. Management is responsible for the preparation and presentation of this interim consolidated and separate financial information in accordance with Thai Accounting Standard 34, "Interim Financial Reporting". My responsibility is to express a conclusion on this interim consolidated and separate financial information based on my review.

Scope of review

I conducted my review in accordance with the Thai Standard on Review Engagements 2410, "Review of interim financial information performed by the independent auditor of the entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Thai Standards on Auditing and consequently does not enable me to obtain assurance that I would become aware of all significant matters that might be identified in an audit. Accordingly, I do not express an audit opinion.

Conclusion

Based on my review, nothing has come to my attention that causes me to believe that the accompanying interim consolidated and separate financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard 34, "Interim Financial Reporting".

PricewaterhouseCoopers ABAS Ltd.

Paiboon Tunkoon Certified Public Accountant (Thailand) No. 4298 Bangkok 12 November 2021

| | | Consol | idated | Separate | | | |
|--|-------|--------------|-------------|--------------|-------------|--|--|
| | | financial ir | formation | financial ir | formation | | |
| | | (Unaudited) | (Audited) | (Unaudited) | (Audited) | | |
| | | 30 September | 31 December | 30 September | 31 December | | |
| | | 2021 | 2020 | 2021 | 2020 | | |
| | Notes | Baht'000 | Baht'000 | Baht'000 | Baht'000 | | |
| Assets | | | | | | | |
| Current assets | | | | | | | |
| Cash and cash equivalents | | 23,283,446 | 26,188,115 | 6,530,313 | 10,645,335 | | |
| Trade and other receivables | 10 | 14,057,042 | 12,285,894 | 3,720,017 | 4,778,266 | | |
| Inventories | | 3,777,876 | 3,682,608 | 2,687 | 3,188 | | |
| Land and real estate projects for sales | | 1,113,813 | 1,957,656 | - | - | | |
| Derivative assets | 7 | 2,052 | 136,369 | 2,052 | 136,369 | | |
| Other current assets | | 4,023,921 | 3,670,620 | 71,335 | 79,701 | | |
| Non-current assets classified as held-for-sale | 11 | 107,764 | 4,143,208 | | | | |
| Total current assets | | 46,365,914 | 52,064,470 | 10,326,404 | 15,642,859 | | |
| Non-current assets | | | | | | | |
| Trade and other receivables | 10 | 2,070,750 | 2,238,026 | 604,274 | 241,557 | | |
| Investments in subsidiaries | 12 | - | - | 8,197,339 | 8,102,339 | | |
| Investments in associates | 12 | 8,246,913 | 8,413,477 | 2,787,459 | 2,787,459 | | |
| Interests in joint ventures | 12 | 2,486,977 | 2,437,175 | - | - | | |
| Long-term loans to related parties | 9 | 5,794,352 | 5,201,234 | 141,413,208 | 127,012,396 | | |
| Investment properties | | 1,252,465 | 1,286,544 | - | - | | |
| Property, plant and equipment | 13 | 119,553,251 | 122,718,225 | 133,216 | 151,323 | | |
| Right-of-use assets | | 89,379,055 | 89,076,419 | 712,344 | 383,362 | | |
| Intangible assets | 14 | 71,530,239 | 67,232,896 | 20,180 | 23,314 | | |
| Derivative assets | 7 | 130,873 | 559,776 | 130,873 | 559,776 | | |
| Deferred tax assets | | 9,328,504 | 7,731,939 | - | - | | |
| Other non-current assets | | 3,580,599 | 3,366,337 | 40,299 | 36,159 | | |
| Total non-current assets | | 313,353,978 | 310,262,048 | 154,039,192 | 139,297,685 | | |
| Total assets | | 359,719,892 | 362,326,518 | 164,365,596 | 154,940,544 | | |

| Director | | |
|----------|--|--|
| | | |

| | | Consol | idated | Separate | | | |
|--|-------|--------------|-------------|--------------|-------------|--|--|
| | | financial ir | formation | financial in | formation | | |
| | | (Unaudited) | (Audited) | (Unaudited) | (Audited) | | |
| | | 30 September | 31 December | 30 September | 31 December | | |
| | | 2021 | 2020 | 2021 | 2020 | | |
| | Notes | Baht'000 | Baht'000 | Baht'000 | Baht'000 | | |
| Liabilities and equity | | | | | _ | | |
| Elabilities and equity | | | | | | | |
| Current liabilities | | | | | | | |
| Bank overdrafts and short-term borrowings | | | | | | | |
| from financial institutions | 15 | 16,381 | 140,440 | - | - | | |
| Trade and other payables | | 17,618,801 | 15,310,438 | 479,504 | 681,786 | | |
| Short-term borrowings from related parties | 9, 15 | 485,302 | - | 6,770,395 | 5,379,402 | | |
| Current portion of long-term borrowings | | | | | | | |
| from financial institutions | 15 | 2,431,838 | 1,705,670 | 1,015,962 | - | | |
| Current portion of debentures | 15 | 10,666,452 | 4,596,224 | 10,666,452 | 4,596,224 | | |
| Current portion of deferred income | | 298,745 | 353,730 | 127 | 178 | | |
| Income tax payable | | 804,351 | 430,303 | - | - | | |
| Current portion of lease liabilities | | 13,416,343 | 12,782,363 | 185,413 | 170,802 | | |
| Derivative liabilities | 7 | 766,275 | 1,044,483 | 766,275 | 963,409 | | |
| Other current liabilities | | 6,576,007 | 4,874,350 | 52,441 | 32,783 | | |
| Total current liabilities | | 53,080,495 | 41,238,001 | 19,936,569 | 11,824,584 | | |
| Non-current liabilities | | | | | | | |
| Long-term borrowings | | | | | | | |
| from financial institutions | 15 | 61,293,234 | 70,097,858 | 23,603,569 | 25,351,716 | | |
| Debentures | 15 | 61,414,968 | 59,798,678 | 46,851,737 | 46,665,829 | | |
| Lease liabilities | | 83,163,139 | 81,819,643 | 1,268,880 | 548,106 | | |
| Employee benefit obligations | | 1,563,750 | 1,407,946 | 27,900 | 28,032 | | |
| Derivative liabilities | 7 | 6,097,406 | 3,492,479 | 6,034,386 | 3,465,463 | | |
| Deferred tax liabilities | | 25,914,069 | 25,122,430 | 229,881 | 203,222 | | |
| Other non-current liabilities | | 3,711,621 | 3,025,580 | 6,883 | 6,368 | | |
| Total non-current liabilities | | 243,158,187 | 244,764,614 | 78,023,236 | 76,268,736 | | |
| Total liabilities | | 296,238,682 | 286,002,615 | 97,959,805 | 88,093,320 | | |

| | | Consol | idated | Separate | | | |
|---|----------|-----------------------|-----------------------|--------------|-------------|--|--|
| | | financial in | formation | financial in | formation | | |
| | | (Unaudited) | (Audited) | (Unaudited) | (Audited) | | |
| | | 30 September | 31 December | 30 September | 31 December | | |
| | | 2021 | 2020 | 2021 | 2020 | | |
| N | lotes | Baht'000 | Baht'000 | Baht'000 | Baht'000 | | |
| | | | | | | | |
| Liabilities and equity (Cont'd) | | | | | | | |
| | | | | | | | |
| Equity | | | | | | | |
| Share capital | 16 | | | | | | |
| Authorised share capital | | | | | | | |
| 5,997,928,025 ordinary shares | | | | | | | |
| of Baht 1 each (2020: 5,887,815,947 | | | | | | | |
| ordinary shares of Baht 1 each) | | 5,997,928 | 5,887,816 | 5,997,928 | 5,887,816 | | |
| leaved and maid up abore conite! | | | | | | | |
| Issued and paid-up share capital | | | | | | | |
| 5,199,035,674 ordinary shares | | | | | | | |
| of Baht 1 each (2020: 5,182,334,589 | 16 | F 100 026 | E 100 22E | F 100 026 | E 190 22E | | |
| • | 16 16 | 5,199,036 | 5,182,335 | 5,199,036 | 5,182,335 | | |
| Share premium ordinary shares Expired warrants in a subsidiary | 10 | 24,563,218 104,789 | 24,195,693 104,789 | 24,537,566 | 24,170,041 | | |
| Retained earnings | | 104,709 | 104,709 | _ | _ | | |
| Appropriated - legal reserve | | 599,793 | 588,782 | 599,793 | 588,782 | | |
| Unappropriated | | 979,267 | 15,087,318 | 7,921,759 | 6,775,515 | | |
| Other components of equity | | (8,398,284) | (10,247,162) | (2,759,003) | (1,938,593) | | |
| Caron componente or equity | | (0,000,201) | (10,211,102) | (2,100,000) | (1,000,000) | | |
| Total | | 23,047,819 | 34,911,755 | 35,499,151 | 34,778,080 | | |
| Perpetual debentures | 20 | 30,906,640 | 32,069,144 | 30,906,640 | 32,069,144 | | |
| Equity attributable to owners of the parent | | 53,954,459 | 66,980,899 | 66,405,791 | 66,847,224 | | |
| Non-controlling interests | | 9,526,751 | 9,343,004 | - | - | | |
| | | 5,525,.51 | 5,5.0,001 | | | | |
| Total equity | | 63,481,210 | 76,323,903 | 66,405,791 | 66,847,224 | | |
| | | | | | | | |
| Total liabilities and equity | | 359,719,892 | 362,326,518 | 164,365,596 | 154,940,544 | | |

| | | Consolic | lated | Separate | | | |
|---|------|----------------|-------------|----------------|-----------|--|--|
| | | financial info | ormation | financial info | rmation | | |
| | _ | 2021 | 2020 | 2021 | 2020 | | |
| | Note | Baht'000 | Baht'000 | Baht'000 | Baht'000 | | |
| Revenues | | | | | | | |
| Revenues from hotel and related | | | | | | | |
| services operations | | 13,157,858 | 7,618,459 | 51,575 | 30,980 | | |
| Revenues from mixed use operations | | 984,930 | 933,372 | - | - | | |
| Sales of food and beverage | | 4,762,842 | 4,929,670 | - | - | | |
| Sales from distribution and manufacturing | | 540,212 | 1,001,316 | - | - | | |
| Dividend income | | - | - | 8,811 | - | | |
| Interest income | | 129,654 | 104,161 | 1,244,699 | 1,115,033 | | |
| Other income | _ | 1,213,841 | 468,166 | 48 | 196 | | |
| Total revenues | _ | 20,789,337 | 15,055,144 | 1,305,133 | 1,146,209 | | |
| Expenses | | | | | | | |
| Direct cost of hotel and related | | | | | | | |
| services operations | | 10,424,253 | 10,121,312 | 37,616 | 29,042 | | |
| Direct cost of mixed use operations | | 598,326 | 650,139 | - | - | | |
| Cost of sales of food and beverage | | 1,411,700 | 1,457,592 | - | - | | |
| Cost of sales from distribution and manufacturing | | 381,522 | 655,239 | - | - | | |
| Selling expenses | | 4,322,148 | 3,351,851 | 15,255 | 20,636 | | |
| Administrative expenses | | 3,362,770 | 2,531,396 | 103,482 | 129,235 | | |
| Other (gains) losses, net | | (982,179) | 390,507 | (1,186,862) | 141,624 | | |
| Finance costs | _ | 2,294,432 | 2,334,173 | 717,978 | 706,082 | | |
| Total expenses | _ | 21,812,972 | 21,492,209 | (312,531) | 1,026,619 | | |
| Operating profit (loss) | | (1,023,635) | (6,437,065) | 1,617,664 | 119,590 | | |
| Share of profit (loss) of investments in | | | | | | | |
| associates and joint ventures | _ | (84,402) | (151,018) | | | | |
| Profit (loss) before income tax | | (1,108,037) | (6,588,083) | 1,617,664 | 119,590 | | |
| Income tax | _ | 556,144 | 704,619 | (25,124) | 106,791 | | |
| Profit (loss) for the period | = | (551,893) | (5,883,464) | 1,592,540 | 226,381 | | |
| Profit (loss) attributable to: | | | | | | | |
| Owners of the parent | | (435,558) | (5,595,233) | 1,592,540 | 226,381 | | |
| Non-controlling interests | | (116,335) | (288,231) | - | - | | |
| | _ | (551,893) | (5,883,464) | 1,592,540 | 226,381 | | |
| | = | (001,000) | (0,000,404) | 1,002,040 | 220,001 | | |
| Earnings (loss) per share (Baht) | 19 | | | | | | |
| Basic earnings (loss) per share | | (0.16) | (1.20) | 0.23 | (0.04) | | |
| Diluted earnings (loss) per share | | (0.15) | (1.20) | 0.23 | (0.04) | | |

| | Consoli | dated | Separate | | | | |
|---|---------------------------------------|-------------|--------------|-----------|--|--|--|
| | financial inf | ormation | financial in | formation | | | |
| | 2021 | 2020 | 2021 | 2020 | | | |
| | Baht'000 | Baht'000 | Baht'000 | Baht'000 | | | |
| Profit (loss) for the period | (551,893) | (5,883,464) | 1,592,540 | 226,381 | | | |
| Other comprehensive income (expense): | | | | | | | |
| Items that will not be reclassified subsequently | | | | | | | |
| to income statement | | | | | | | |
| Gain (loss) on remeasurement of | | | | | | | |
| equity investments at fair value through | | | | | | | |
| other comprehensive income (expense) | 807 | (855) | 898 | (1,150) | | | |
| Items that will be reclassified subsequently | | | | | | | |
| to income statement | | | | | | | |
| Cash flow hedges | 17,925 | (14,858) | (465,222) | (541,829) | | | |
| Cost of hedging reserve | 66,387 | 89,628 | 59,568 | 84,920 | | | |
| Exchange differences on translation | 1,021,423 | 1,317,009 | | - | | | |
| Other comprehensive income (expense) | | | | | | | |
| for the period, net of tax | 1,106,542 | 1,390,924 | (404,756) | (458,059) | | | |
| Total comprehensive income (expense) for the period | 554,649 | (4,492,540) | 1,187,784 | (231,678) | | | |
| | | | | | | | |
| Total comprehensive income (expense) attributable to: | | | | | | | |
| Owners of the parent | 142,030 | (4,759,191) | 1,187,784 | (231,678) | | | |
| Non-controlling interests | 412,619 | 266,651 | | - | | | |
| | 554,649 | (4,492,540) | 1,187,784 | (231,678) | | | |
| | · · · · · · · · · · · · · · · · · · · | | <u> </u> | , | | | |

| | | Consolid | dated | Separate | | | |
|---|--------------|---------------|--------------|----------------|-----------|--|--|
| | | financial inf | ormation | financial info | rmation | | |
| | = | 2021 | 2020 | 2021 | 2020 | | |
| | Notes | Baht'000 | Baht'000 | Baht'000 | Baht'000 | | |
| Revenues | 8 | | | | | | |
| Revenues from hotel and related | | | | | | | |
| services operations | | 25,463,187 | 23,757,224 | 162,450 | 159,970 | | |
| Revenues from mixed use operations | | 3,197,667 | 2,255,074 | - | - | | |
| Sales of food and beverage | | 14,670,283 | 14,202,576 | - | - | | |
| Sales from distribution and manufacturing | | 1,835,104 | 2,579,919 | - | - | | |
| Dividend income | | 601 | 702 | 53,466 | 92,289 | | |
| Interest income | | 437,372 | 419,594 | 3,468,241 | 3,148,142 | | |
| Other income | - | 3,679,467 | 1,456,189 | 2,317 | 15,512 | | |
| Total revenues | _ | 49,283,681 | 44,671,278 | 3,686,474 | 3,415,913 | | |
| Expenses | | | | | | | |
| Direct cost of hotel and related | | | | | | | |
| services operations | | 25,954,536 | 27,859,243 | 98,009 | 122,654 | | |
| Direct cost of mixed use operations | | 1,925,289 | 1,406,071 | - | - | | |
| Cost of sales of food and beverage | | 4,322,936 | 4,471,595 | - | - | | |
| Cost of sales from distribution and manufacturing | | 1,252,788 | 1,647,312 | - | - | | |
| Selling expenses | | 11,774,549 | 11,713,681 | 62,812 | 54,668 | | |
| Administrative expenses | | 13,049,123 | 9,976,118 | 253,340 | 320,104 | | |
| Other (gains) losses, net | | (2,071,910) | (217,815) | (2,249,466) | (562,272) | | |
| Finance costs | = | 7,290,936 | 6,054,703 | 1,924,817 | 1,651,128 | | |
| Total expenses | _ | 63,498,247 | 62,910,908 | 89,512 | 1,586,282 | | |
| Operating profit (loss) | | (14,214,566) | (18,239,630) | 3,596,962 | 1,829,631 | | |
| Share of profit (loss) of investments in | | | | | | | |
| associates and joint ventures | 12 | (239,185) | (535,786) | | - | | |
| Profit (loss) before income tax | | (14,453,751) | (18,775,416) | 3,596,962 | 1,829,631 | | |
| Income tax | 18 | 1,914,947 | 2,015,858 | (30,682) | 93,138 | | |
| Profit (loss) for the period | = | (12,538,804) | (16,759,558) | 3,566,280 | 1,922,769 | | |
| Profit (loss) attributable to: | | | | | | | |
| Owners of the parent | | (11,609,193) | (15,816,393) | 3,566,280 | 1,922,769 | | |
| Non-controlling interests | - | (929,611) | (943,165) | | - | | |
| | = | (12,538,804) | (16,759,558) | 3,566,280 | 1,922,769 | | |
| Earnings (loss) per share (Baht) | 19 | | | | | | |
| | | (2.46) | (3.56) | 0.46 | 0.18 | | |
| Basic earnings (loss) per share | | | | | | | |

| | Consoli | dated | Separate | | | | |
|---|---------------|--------------|----------------|-------------|--|--|--|
| | financial inf | ormation | financial info | ormation | | | |
| | 2021 | 2020 | 2021 | 2020 | | | |
| | Baht'000 | Baht'000 | Baht'000 | Baht'000 | | | |
| Profit (loss) for the period | (12,538,804) | (16,759,558) | 3,566,280 | 1,922,769 | | | |
| Other comprehensive income (expense): | | | | | | | |
| Items that will not be reclassified subsequently | | | | | | | |
| to income statement | | | | | | | |
| Gain (loss) on remeasurement of | | | | | | | |
| equity investments at fair value through | | | | | | | |
| other comprehensive income (expense) | 2,830 | (4,829) | 2,138 | (5,219) | | | |
| Remeasurements of post-employment | | | | | | | |
| benefit obligations | (78,822) | - | - | - | | | |
| Items that will be reclassified subsequently | | | | | | | |
| to income statement | | | | | | | |
| Cash flow hedges | 114,372 | (34,691) | (1,072,956) | (682,610) | | | |
| Cost of hedging reserve | 261,360 | (354,840) | 250,408 | (381,039) | | | |
| Exchange differences on translation | 2,377,491 | 481,031 | | | | | |
| Other comprehensive income (expense) | | | | | | | |
| for the period, net of tax | 2,677,231 | 86,671 | (820,410) | (1,068,868) | | | |
| Total comprehensive income (expense) for the period | (9,861,573) | (16,672,887) | 2,745,870 | 853,901 | | | |
| | | | | | | | |
| Total comprehensive income (expense) attributable to: | | | | | | | |
| Owners of the parent | (9,839,137) | (16,295,795) | 2,745,870 | 853,901 | | | |
| Non-controlling interests | (22,436) | (377,092) | - | - | | | |
| | (9,861,573) | (16,672,887) | 2,745,870 | 853,901 | | | |
| | | | | | | | |

Consolidated financial information (Baht'000)

| | | | | | | | Attrib | utable to owners of | the parent | | | | | | | | |
|---|---------------|------------|--------------|----------|----------------|--------------|---------------|---------------------|-----------------------|------------------|---------------|-------------|---------------|------------|--------------|-------------|--------------|
| | | | | | | | | | Other components of | equity | | | | | | | |
| | | | | | - | | | | Other cor | nprehensive inco | ome (expense) | | | | | | |
| | | | | | | Discount on | | ·- | Remeasuring of | | | | | | | | |
| | | Share | | | | business | Discount on | | equity investments | | | | Total | | Total | | |
| | Issued and | premium | Expired | | Unappropriated | combination | additional | Impact from | at fair value through | | Cost of | | other | | owners | Non- | |
| | paid-up | ordinary | warrants in | Legal | retained u | ınder common | investment in | hyperinflationary | other comprehensive | Cash flow | hedging | Translation | components | Perpetual | of the | controlling | Total |
| | share capital | shares | a subsidiary | reserve | earnings | control | subsidiary | economy | income (expense) | hedges | reserve | adjustment | of equity | debentures | parent | interests | equity |
| Opening balance as at 1 January 2020 | | | | | | | | | | | | | | | | | |
| (as previously reported) | 4,619,005 | 15,018,401 | 104,789 | 484,986 | 40,916,450 | (755,413) | (1,841,755) | 267,927 | 4,067 | | _ | (7,144,865) | (9,470,039) | 23,787,658 | 75,461,250 | 10,406,596 | 85,867,846 |
| Retrospective adjustment from | 1,010,000 | 10,010,101 | 10 1,1 00 | 10 1,000 | 10,010,100 | (100,110) | (1,011,100) | 201,021 | 1,007 | | | (1,111,000) | (0, 11 0,000) | 20,707,000 | 10,101,200 | 10,100,000 | 00,007,070 |
| changes in accounting policy | _ | _ | _ | _ | (3,069,960) | _ | _ | _ | - | (41,675) | _ | _ | (41,675) | _ | (3,111,635) | (216,130) | (3,327,765) |
| | | | | | (0,000,000) | | - | | | (, , | | | (,) | | (0,,000) | (= +0,+00) | (0,0=-,1-00) |
| Opening balance after adjustment | 4,619,005 | 15,018,401 | 104,789 | 484,986 | 37,846,490 | (755,413) | (1,841,755) | 267,927 | 4,067 | (41,675) | - | (7,144,865) | (9,511,714) | 23,787,658 | 72,349,615 | 10,190,466 | 82,540,081 |
| Changes in equity for the period | | | | | | | | | | | | | | | | | |
| Issuance of ordinary shares | 563,293 | 9,195,787 | - | - | - | - | - | - | - | - | - | - | - | - | 9,759,080 | - | 9,759,080 |
| Legal reserve | - | - | - | 103,796 | (103,796) | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividend paid | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | (6,132) | (6,132) |
| Business combination | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | (38,197) | (38,197) |
| Disposal of investment in a subsidiary | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | (2,355) | (2,355) |
| Issuance of perpetual debentures | - | - | - | - | - | - | - | - | - | - | - | - | - | 8,291,051 | 8,291,051 | - | 8,291,051 |
| Interest paid on perpetual debentures | - | - | - | - | (1,103,065) | - | - | - | - | - | - | - | - | - | (1,103,065) | - | (1,103,065) |
| Total comprehensive income (expense) | | | | | | | | | | | | | | | | | - |
| for the period | | | <u> </u> | | (15,816,393) | | - | - | (4,831) | (34,691) | (354,840) | (85,040) | (479,402) | | (16,295,795) | (377,092) | (16,672,887) |
| Closing balance as at 30 September 2020 | 5,182,298 | 24,214,188 | 104,789 | 588,782 | 20,823,236 | (755,413) | (1,841,755) | 267,927 | (764) | (76,366) | (354,840) | (7,229,905) | (9,991,116) | 32,078,709 | 73,000,886 | 9,766,690 | 82,767,576 |

Consolidated financial information (Baht'000)

| | | Attributable to owners of the parent | | | | | | | | | | | | | | | | |
|--|------------|--------------------------------------|------------|--------------|----------|----------------|--------------|---------------|-------------------|--------------------------------------|-----------|-----------|-------------|--------------|-------------|-------------|-------------|-------------|
| | | | | | | | | | C | ther components of equ | uity | | | | | <u> </u> | | |
| | | | | | | _ | | | | Other comprehensive income (expense) | | | | | | | | |
| | | | | | | | Discount on | | • | Remeasuring of | | | | | | | | |
| | | | Share | | | | business | Discount on | | equity investments | | | | Total | | Total | | |
| | | Issued and | premium | Expired | 1 | Unappropriated | combination | additional | Impact from | at fair value through | | Cost of | | other | | owners | Non- | |
| | | paid-up | ordinary | warrants in | Legal | retained | under common | investment in | hyperinflationary | other comprehensive | Cash flow | hedging | Translation | components | Perpetual | of the | controlling | Total |
| | Notes | share capital | shares | a subsidiary | reserve | earnings | control | subsidiary | economy | income (expense) | hedges | reserve | adjustment | of equity | debentures | parent | interests | equity |
| Opening balance as at 1 January 2021 | | 5,182,335 | 24,195,693 | 104,789 | 588,782 | 15,087,318 | (755,413) | (1,841,755) | 267,927 | 2,511 | (44,415) | (535,166) | (7,340,851) | (10,247,162) | 32,069,144 | 66,980,899 | 9,343,004 | 76,323,903 |
| Changes in equity for the period | | | | | | | | | | | | | | | | | | |
| Issuance of ordinary shares | 16 | 16,701 | 367,525 | - | - | - | - | - | - | - | - | - | - | - | - | 384,226 | - | 384,226 |
| Legal reserve | | - | - | - | 11,011 | (11,011) | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividend paid - subsidiary | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | (27,014) | (27,014) |
| Changes status of investment | 22 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 94,424 | 94,424 |
| Adjustment fair value of subsidiaries | 22 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 138,773 | 138,773 |
| Issuance of perpetual debentures | 20 | - | - | - | - | - | - | - | - | - | - | - | - | - | 7,721,454 | 7,721,454 | - | 7,721,454 |
| Redemption of perpetual debentures | 20 | - | - | - | - | (1,109,467) | - | - | - | - | - | - | - | - | (8,883,958) | (9,993,425) | - | (9,993,425) |
| Interest paid on perpetual debentures | | - | - | - | - | (1,299,558) | - | - | - | - | - | - | - | - | - | (1,299,558) | - | (1,299,558) |
| Total comprehensive income (expense) | | | | | | | | | | | | | | | | | | |
| for the period | | | <u> </u> | <u> </u> | <u> </u> | (11,688,015) | <u>-</u> _ | <u> </u> | <u> </u> | 2,830 | 114,372 | 261,360 | 1,470,316 | 1,848,878 | | (9,839,137) | (22,436) | (9,861,573) |
| Closing balance as at 30 September 202 | <u>?</u> 1 | 5,199,036 | 24,563,218 | 104,789 | 599,793 | 979,267 | (755,413) | (1,841,755) | 267,927 | 5,341 | 69,957 | (273,806) | (5,870,535) | (8,398,284) | 30,906,640 | 53,954,459 | 9,526,751 | 63,481,210 |

Separate financial information (Baht'000)

| | | | | | Ocparate inte | inolal illioithation (bant o | 50) | | | | |
|---|---------------|------------|---------|----------------|-------------------|------------------------------|-----------------|-----------|-------------|------------|-------------|
| | | | | | | Other compone | ents of equity | | | | |
| | | | | | | Other comprehen | sive income (ex | (pense) | | | |
| | | | | | | Remeasuring of | | | | | |
| | | | | | Discount | equity investments | | | Total | | |
| | Issued and | | | Unappropriatec | on business | at fair value through | | Cost of | other | | |
| | paid-up | Share | Legal | retained | combination under | other comprehensive | Cash flow | hedging | components | Perpetual | Total |
| | share capital | premium | reserve | earnings | common control | income (expense) | hedges | reserve | of equity | debentures | equity |
| Opening balance as at 1 January 2020 | | | | | | | | | | | |
| (as previously reported) | 4,619,005 | 14,992,748 | 484,986 | 5,916,610 | (587,398) | 2,835 | _ | _ | (584,563) | 23,787,658 | 49,216,444 |
| Retrospective adjustment from | | | | | , , , | | | | , , , | | |
| changes in accounting policy | | | | 857,611 | _ | | - | _ | | | 857,611 |
| Opening balance after adjustment | 4,619,005 | 14,992,748 | 484,986 | 6,774,221 | (587,398) | 2,835 | - | - | (584,563) | 23,787,658 | 50,074,055 |
| Changes in equity for the period | | | | | | | | | | | |
| Issuance of ordinary shares | 563,293 | 9,195,787 | _ | - | - | - | - | - | - | - | 9,759,080 |
| Legal reserve | - | - | 103,796 | (103,796) | - | - | - | - | - | - | - |
| Issuance of perpetual debentures | - | - | - | - | - | - | - | - | - | 8,291,051 | 8,291,051 |
| Interest paid on perpetual debentures | - | - | - | (1,103,065) | - | - | - | - | - | - | (1,103,065) |
| Total comprehensive income (expense) | | | | | | | | | | | |
| for the period | | | | 1,922,769 | | (5,219) | (682,610) | (381,039) | (1,068,868) | | 853,901 |
| Closing balance as at 30 September 2020 | 5,182,298 | 24,188,535 | 588,782 | 7,490,129 | (587,398) | (2,384) | (682,610) | (381,039) | (1,653,431) | 32,078,709 | 67,875,022 |

Separate financial information (Baht'000)

| | | | | | | | | - | | | | |
|---|-------|---------------|------------|---------|----------------|-------------------|-----------------------|-----------------|-----------|-------------|-------------|-------------|
| | | | | | • | | Other compreher | sive income (ex | (pense) | | | |
| | | | | | | | Remeasuring of | | | | | |
| | | | | | | Discount | equity investments | | | Total | | |
| | | Issued and | | | Unappropriatec | on business | at fair value through | | Cost of | other | | |
| | | paid-up | Share | Legal | retained | combination under | other comprehensive | Cash flow | hedging | components | Perpetual | Total |
| | Notes | share capital | premium | reserve | earnings | common control | income (expense) | hedges | reserve | of equity | debentures | equity |
| | | | | | | | | | | | | |
| Opening balance as at 1 January 2021 | | 5,182,335 | 24,170,041 | 588,782 | 6,775,515 | (587,398) | 957 | (783,341) | (568,811) | (1,938,593) | 32,069,144 | 66,847,224 |
| Changes in equity for the period | | | | | | | | | | | | |
| Issuance of ordinary shares | 16 | 16,701 | 367,525 | - | - | - | - | - | - | - | - | 384,226 |
| Legal reserve | | - | - | 11,011 | (11,011) | - | - | - | - | - | - | - |
| Issuance of perpetual debentures | 20 | - | - | - | - | - | - | - | - | - | 7,721,454 | 7,721,454 |
| Redemption of perpetual debentures | 20 | - | - | - | (1,109,467) | - | - | - | - | - | (8,883,958) | (9,993,425) |
| Interest paid on perpetual debentures | | - | - | - | (1,299,558) | - | - | - | - | - | - | (1,299,558) |
| Total comprehensive income (expense) | | | | | | | | | | | | |
| for the period | | | | | 3,566,280 | | 2,138 | (1,072,956) | 250,408 | (820,410) | | 2,745,870 |
| Closing balance as at 30 September 2021 | | 5,199,036 | 24,537,566 | 599,793 | 7,921,759 | (587,398) | 3,095 | (1,856,297) | (318,403) | (2,759,003) | 30,906,640 | 66,405,791 |

| | | Consolidated | | Sepai | ate |
|--|------|--------------|--------------|---------------|-------------|
| | | financial in | formation | financial int | ormation |
| | - | 2021 | 2020 | 2021 | 2020 |
| No | otes | Baht'000 | Baht'000 | Baht'000 | Baht'000 |
| Cash flows from operating activities | | | | | |
| Profit (loss) before income tax | | (14,453,751) | (18,775,416) | 3,596,962 | 1,829,631 |
| Adjustments for: | | | | | |
| Depreciation and amortisation | | 14,932,346 | 14,678,968 | 78,073 | 66,901 |
| Amortisation of financial fees and underwriting fees | | 282,106 | 224,791 | 157,618 | 77,240 |
| Expected credit loss of receivables (reversal) | | 135,632 | 251,746 | (166) | (4,259) |
| Inventory obsolescence (reversal) | | (16,246) | 31,280 | - | - |
| Share of (profit) loss of investments in associates | | | | | |
| and interests in joint ventures | 12 | 239,185 | 535,786 | - | - |
| Finance costs | | 7,290,936 | 6,054,703 | 1,924,817 | 1,651,128 |
| Interest income | | (437,372) | (419,594) | (3,468,241) | (3,148,142) |
| Dividend income | | (601) | (702) | (53,466) | (92,289) |
| Translation adjustment | | (9,506,211) | (6,551,151) | - | - |
| Unrealised (gain) loss on exchange rate | | 3,933,667 | 3,129,580 | (2,227,986) | (3,747,373) |
| Gain from sale and manage back | 11 | (937,310) | - | - | - |
| (Gain) loss on disposals, write-off and | | | | | |
| impairment of property, plant and equipment, | | | | | |
| intangible assets and right-of-use assets | | 2,381,028 | 199,683 | (47) | 281 |
| Unrealised (gain) loss from fair value adjustment | | | | | |
| to derivatives | | 828,355 | 4,257,294 | 708,187 | 4,014,340 |
| Changes in operating assets and liabilities | | | | | |
| Trade and other receivables | | (2,146,450) | 4,135,725 | 1,047,160 | (2,331,845) |
| Inventories | | (118,928) | 50,946 | 501 | 1,867 |
| Land and real estates project for sales | | 843,843 | (394,399) | - | - |
| Other current assets | | (303,712) | 439,529 | (919) | (7,836) |
| Non-current assets classified as held-for-sale | | (1,227,638) | (35,843) | - | - |
| Other non-current assets | | 2,370,053 | 654,461 | (1,468) | (3,704) |
| Trade and other payables | | 3,135,617 | (2,980,162) | 75,547 | 98,729 |
| Other current liabilities | | 2,231,417 | 510,641 | 19,606 | 3,625 |
| Employee benefit obligations | | 77,746 | 84,757 | (133) | 525 |
| Other non-current liabilities | - | 773,180 | (1,895,251) | 518 | 1,057 |
| Cash generated from (used in) operations | | 10,306,892 | 4,187,372 | 1,856,563 | (1,590,124) |
| Interest paid | | (4,590,634) | (3,330,135) | (2,173,621) | (2,021,049) |
| Income tax paid | - | (208,457) | (2,602,481) | (15,064) | (14,718) |
| Net cash generated from (used in) operating activities | _ | 5,507,801 | (1,745,244) | (332,122) | (3,625,891) |

| | | Consolidated financial information | | Separate financial information | | | |
|---|--------|------------------------------------|------------------|--------------------------------|------------------|--|--|
| | | | | | | | |
| | Notes | 2021 Baht'000 | 2020 Baht'000 | 2021 Baht'000 | 2020 Baht'000 | | |
| Cash flows from investing activities | 110100 | Dant 000 | <u> </u> | Dant 000 | Bant 000 | | |
| Cash paid for long-term loans to related parties | 9 | (364,180) | (119,326) | (9,754,718) | (10,824,144) | | |
| Cash received from long-term loans to related parties | Ü | 388,528 | 166,849 | 2,079,407 | 3,756,647 | | |
| Decrease (increase) in loans to other companies | | (100,177) | (15,064) | 19,792 | (19,812) | | |
| Acquisition of subsidiary, net cash acquired | | - | (4,270,670) | - | (10,012) | | |
| Cash invested in investment in subsidiaries | 12 | _ | (1,210,010) | (95,000) | (3,000) | | |
| Cash invested in investment in associates | 12 | _ | (1,090,161) | (50,000) | (3,693) | | |
| Cash invested in interests in joint ventures | | _ | (13,741) | _ | (0,000) | | |
| Interest received | | 478,398 | 442,683 | 3,195,988 | 2,996,298 | | |
| Dividends received | | 86,017 | 151,792 | 53,466 | 92,289 | | |
| Purchases of investment properties | | (11,306) | (16,857) | 33,400 | 92,209 | | |
| Purchases of property, plant and equipment | | (2,612,070) | (5,415,376) | (20,932) | (24,196) | | |
| | 1.1 | | | | | | |
| Purchases of intangible assets | 14 | (423,256) | (561,717) | (400) | (482) | | |
| Proceed from disposal of assets under sale and manage back | 11 | 5,496,096 | - | - | - | | |
| Proceeds from disposals of property, plant and equipment, | | 4.007.044 | F70 F00 | 40 | (20.4) | | |
| intangible assets and right-of-use assets | | 4,987,341 | 570,596 | 48 | (204) | | |
| Net cash receipt from (used in) investing activities | | 7,925,391 | (10,170,992) | (4,522,349) | (4,030,297) | | |
| Cash flows from financing activities | | | | | | | |
| Increase (decrease) in short-term borrowings from | | | | | | | |
| related parties | 9 | 485,302 | _ | 843,310 | 594,506 | | |
| Receipts of short-term borrowings from financial institutions | Ü | 15,537,937 | 35,713,247 | 15,350,000 | 35,641,330 | | |
| Repayments of short-term borrowings | | .0,00.,00. | 00,1.10,2.11 | .0,000,000 | 00,011,000 | | |
| from financial institutions | | (15,617,191) | (35,976,641) | (15,350,000) | (35,976,641) | | |
| Receipts from long-term borrowings from | | (10,011,101) | (00,010,011) | (10,000,000) | (00,010,011) | | |
| financial institutions | 15 | 383,396 | 29,720,896 | _ | 8,056,866 | | |
| Repayments of long-term borrowings from | 10 | 000,000 | 20,720,000 | | 0,000,000 | | |
| financial institutions | | (13,308,467) | (5,669,638) | (2,676,224) | (2,710,974) | | |
| Receipts from issuance of debentures | 15 | 25,382,938 | (5,009,030) | 10,307,200 | (2,710,974) | | |
| Repayments of debentures | 13 | (17,978,660) | (4,000,000) | (4,537,950) | (4,000,000) | | |
| Repayments of debendines Repayments of lease liabilities | | (8,906,664) | (7,504,232) | | | | |
| | | (0,900,004) | (1,304,232) | (9,584) | (113,788) | | |
| Receipts from issuance of ordinary shares | 16 17 | 204 226 | 0.750.000 | 204 226 | 0.750.000 | | |
| by exercise warrant | 16,17 | 384,226 | 9,759,080 | 384,226 | 9,759,080 | | |
| Interest paid on perpetual debentures | 00 | (1,299,558) | (1,103,065) | (1,299,558) | (1,103,065) | | |
| Receipts from issuance of perpetual debentures | 20 | 7,721,454 | 8,291,051 | 7,721,454 | 8,291,051 | | |
| Redemption of perpetual debentures | 20 | (9,993,425) | - (0.400) | (9,993,425) | - | | |
| Dividends paid to non-controlling interests | | (27,014) | (6,132) | | - | | |
| Net cash receipt from (used in) financing activities | | (17,235,726) | 29,224,566 | 739,449 | 18,438,365 | | |
| Net increase (decrease) in cash and cash equivalents | | (3,802,534) | 17,308,330 | (4,115,022) | 10,782,177 | | |
| Cash and cash equivalents, opening balance | | 26,166,145 | 13,330,821 | 10,645,335 | 302,184 | | |
| Gain (loss) on exchange rate | | 903,454 | 1,008,182 | | - | | |
| | | | | | | | |

| | Consoli | | Separate financial information | | |
|--|--------------|-----------------------|--------------------------------|------------|--|
| | financial in | | | | |
| | 2021 | 2020 | 2021 | 2020 | |
| | Baht'000 | Baht'000 Baht'000 | | Baht'000 | |
| Cash and cash equivalents as at 30 September | | | | | |
| Cash and deposits with banks | 23,283,446 | 31,675,060 | 6,530,313 | 11,084,361 | |
| Bank overdrafts | (16,381) | (16,381) (27,727) | | | |
| | 23,267,065 | 23,267,065 31,647,333 | | 11,084,361 | |

Supplementary information for cash flows

Non-cash transaction

Significant non-cash transactions for the periods ended 30 September 2021 and 2020 are as follows:

| | Consolid | lated | Separate financial information | | |
|---|----------------|----------|--------------------------------|--------|--|
| | financial info | ormation | | | |
| | 2021 | 2020 | 2021 | 2020 | |
| | Baht'000 | Baht'000 | Baht'000 Baht'000 | | |
| | | | | | |
| Acquisition of property, plant and equipment by payable | 471,703 | 547,725 | 102 | 22,841 | |

1 General information

Minor International Public Company Limited ("the Company") is a public limited company which is listed on the

Stock Exchange of Thailand in October 1988 and is incorporated and domiciled in Thailand. The addresses of the

Company's registered offices are as follows:

Bangkok: 88 The Parq Building, 12th Floor, Ratchadaphisek Road, Klongtoey Subdistrict, Klongtoey District, Bangkok

10110.

Pattaya:

218/2-4, Moo 10, Beach Road, Nongprue, Banglamung, Chonburi 20260.

For the reporting purposes, the Company, ultimate parent, and its subsidiaries are referred to as "the Group".

The Group engages in investment activities, hotel, restaurant operations, and distribution and manufacturing.

The Group mainly operates in Thailand and also has operations in other countries such as countries in Europe,

Singapore, People's Republic of China, The Republic of Maldives, The United Arab Emirates, Sri Lanka, Australia,

The Federative Republic of Brazil, and countries in South Africa, etc.

The interim consolidated and separate financial information are presented in Thai Baht and rounded to the nearest

thousand, unless otherwise stated.

The interim consolidated and separate financial information was authorised for issue by the Audit Committee

on 12 November 2021.

2 Significant events during the current period

In the third quarter of 2021, continuing outbreak of COVID-19 has impacts on each part of the Group's business as

follows:

Hotel business

Although the majority of the hotels remained opened in the third quarter of 2021, hotels in Thailand and Australia have

been impacted by the Delta variant since mid of April 2021, with lockdowns in certain cities. However, hotels in Europe

have started to re-open since May 2021 as movement restrictions eased, resulting in approximately 95% of the hotels in

Europe being operational at the end of September 2021.

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2 Significant events during the current period (Cont'd)

Food business

Similar to the hotel business, restaurant operations in Thailand, Australia and China have been impacted by the Delta variant, with lockdown of cities and limitations on mobility and capacity of dine-in businesses during the third quarter of 2021.

Retail business

Retail business have also been impacted by the lockdown, with temporary closures of some outlets especially in shopping malls in accordance with the government direction in the third quarter of 2021.

For all business segments, the Group is now paying close attention to the development of the COVID-19 situation, evaluating its impact on the operation while strategising effective solutions.

3 Basis of preparation

The interim consolidated and separate financial information has been prepared in accordance with Thai Accounting Standard (TAS) No. 34, Interim Financial Reporting and other financial reporting requirements issued under the Securities and Exchange Act.

The interim financial information should be read in conjunction with the annual financial statements for the year ended 31 December 2020.

An English version of the interim consolidated and separate financial information has been prepared from the interim financial information that is in the Thai language. In the event of a conflict or a difference in interpretation between the two languages, the Thai language interim financial information shall prevail.

3 Basis of preparation (Cont'd)

Reclassification

Certain figures in the comparative information have been reclassified in order to be comparable to the presentation of the current period and to comply with the nature of business.

| | Consolidated financial information | | | | | |
|--|------------------------------------|----------------------------|------------------------------------|--|--|--|
| | As previously | | | | | |
| | reported | Reclassifications | As reclassified | | | |
| | Baht Million | Baht Million | Baht Million | | | |
| Income statement for three-month period ended | | | | | | |
| 30 September 2020 | | | | | | |
| Revenues from hotel and related services operations | 7,888 | (270) | 7,618 | | | |
| Revenues from mixed use operations | 663 | 270 | 933 | | | |
| Sales of food and beverage | 4,919 | 11 | 4,930 | | | |
| Other income | 479 | (11) | 468 | | | |
| Direct cost of hotel and related services operations | 10,431 | (310) | 10,121 | | | |
| Direct cost of mixed use operations | 340 | 310 | 650 | | | |
| | | | | | | |
| | Consoli | dated financial infor | rmation | | | |
| | As previously | | | | | |
| | reported | Reclassifications | As reclassified | | | |
| | | | | | | |
| | Baht Million | Baht Million | Baht Million | | | |
| Income statement for nine-month period ended | Baht Million | Baht Million | | | | |
| Income statement for nine-month period ended 30 September 2020 | Baht Million | Baht Million | | | | |
| | Baht Million 24,439 | Baht Million (682) | | | | |
| 30 September 2020 | | | Baht Million | | | |
| 30 September 2020 Revenues from hotel and related services operations | 24,439 | (682) | Baht Million | | | |
| 30 September 2020 Revenues from hotel and related services operations Revenues from mixed use operations | 24,439 1,573 | (682) 682 | 23,757 2,255 | | | |
| 30 September 2020 Revenues from hotel and related services operations Revenues from mixed use operations Sales of food and beverage | 24,439 1,573 14,188 | (682) 682 15 | 23,757 2,255 14,203 | | | |
| 30 September 2020 Revenues from hotel and related services operations Revenues from mixed use operations Sales of food and beverage Other income | 24,439 1,573 14,188 1,471 | (682) 682 15 (15) | 23,757 2,255 14,203 1,456 | | | |

For the interim period ended 30 September 2021

4 Accounting policies

The accounting policies used in the preparation of the interim financial information are consistent with those used in the annual financial statements for the year ended 31 December 2020, except for the following:

The Federation of Accounting Professions (TFAC) announced the temporary measures to relieve the impact from COVID-19 for the reporting periods ended between 1 January 2020 and 31 December 2020 which expired on 31 December 2020. The Group chose to apply the temporary measures to relieve the impact from COVID-19 by excluding information related to COVID-19 as an impairment indicator and as assumptions in the financial projections to consider for impairment assets under TAS 36 Impairment of Assets.

Since 1 January 2021, the Group have ceased applying the temporary exemption guidance to relieve the impact from COVID-19 as it become expired and return to apply general accounting standard in conformity with TAS 36. In the first quarter of 2021, the Group recognised an impairment loss in the context of COVID-19 of Baht 2,350 million related to property, plant and equipment and intangible assets.

- 2) The adoption of the new and amended financial reporting standards as described in Note 5.
- 5 Adoption of new financial reporting standards and changes in accounting policies
- 5.1) New and amended financial reporting standards that are effective for accounting period beginning or after 1 January 2021 and have impacts to the Group

a) Amendment to TFRS 3 - Business Combinations

Since 1 January 2021, the Group have adopted the amendment to TFRS 3 - Business Combinations. The amended definition of business requires a business acquisition to include, at least an input and a substantive process that together significantly contribute to the ability to create outputs. The definition of the term 'outputs' is amended to focus on goods and services provided to customers, and it excludes returns in the form of lower costs and other economic benefits. The amendments will likely result in more acquisitions being accounted for as asset acquisitions.

- 5 Adoption of new financial reporting standards and changes in accounting policies (Cont'd)
- 5.1) New and amended financial reporting standards that are effective for accounting period beginning or after 1 January 2021 and have impacts to the Group (Cont'd)
 - b) Amendment to TFRS 16 Leases

At 1 January 2021, the Group choose to apply a practical expedient where the lessee receives a rent concession as a direct consequence of the COVID-19. A lessee may elect not to assess whether a rent concession that reducing or refraining of lease payments due by 30 September 2022 is a lease modification. The impact for the first-time adoption of the practical expedient is not material to the consolidated and separate financial information.

5.2) Amended financial reporting standards that are effective for accounting period beginning or after 1 January 2022 and have impacts to the Group

Certain amended TFRSs have been issued that are not mandatory for the current reporting period and have not been early adopted by the Group. Management is assessing impacts of the amended TFRSs.

Interest rate benchmark (IBOR) reform – phase 2, amendments to TFRS 9, TFRS 7, TFRS 16 and TFRS 4, and accounting guidance for insurance business provide relief measures addressing issues that might affect financial reporting during the reform, including the effects of changes to contractual cash flows or hedging relationship arising from the replacement of one benchmark with an alternative benchmark.

Key relief measures of the phase 2 amendments are as follows:

- When changing the basis for determining contractual cash flows for financial assets and financial liabilities (including lease liabilities), changes that are necessary as a direct result of the IBOR reform and which are considered economically equivalent, will not result in an immediate gain or loss in the income statement. TFRS 16 has also been amended to require lessees to use a similar practical expedient when accounting for lease modifications that change the basis for determining future lease payments as a result of the IBOR reform.
- Hedge accounting relief measures will allow most TFRS 9 hedge relationships that are directly affected by the IBOR reform to continue. However, additional ineffectiveness might need to be recorded.

TFRS 7 requires additional disclosure about:

- The nature and extent of risks arising from the IBOR reform to which the entity is exposed to.
- How the entity manages those risks.
- The entity's progress in transitioning from the IBOR to alternative benchmark rates and how the entity is managing this transition.

6 Estimates

The preparation of interim financial information requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing this interim financial information, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements for the year ended 31 December 2020.

7 Fair value measurements

The measurement categories of financial assets and financial liabilities are as follows:

| | Consolidated financial information | Separate financial information |
|---|------------------------------------|--------------------------------|
| Current financial assets | | |
| Cash and cash equivalents | Amortised cost | Amortised cost |
| Trade and other receivables | Amortised cost | Amortised cost |
| Derivative assets | FVPL - Level 2 | FVPL - Level 2 |
| Non-current financial assets | | |
| Trade and other receivables | Amortised cost | Amortised cost |
| Long-term loan to related parties | Amortised cost | Amortised cost |
| Derivative assets | FVPL - Level 2 | FVPL - Level 2 |
| Other non-current assets - equity investments | FVOCI - Level 1 and 3 | FVOCI - Level 1 |
| | FVPL - Level 3 | |
| Current financial liabilities | | |
| Bank overdrafts and short-term borrowings from financial institutions | Amortised cost | Amortised cost |
| Trade and other payables | Amortised cost | Amortised cost |
| Short-term borrowings from related parties | Amortised cost | Amortised cost |
| Current portion of long-term borrowings from financial institutions | Amortised cost | Amortised cost |
| Current portion of debentures | Amortised cost | Amortised cost |
| | FVPL - Level 2 | |
| Derivative liabilities | FVOCI - Level 2 | FVOCI - Level 2 |
| | FVPL - Level 2 | FVPL - Level 2 |
| Non-current financial liabilities | | |
| Long-term borrowings from financial institutions | Amortised cost | Amortised cost |
| Debentures | Amortised cost | Amortised cost |
| | FVPL - Level 2 | |
| Derivative liabilities | FVOCI - Level 2 | FVOCI - Level 2 |
| | FVPL - Level 2 | FVPL - Level 2 |

7 Fair value measurements (Cont'd)

Items that are measured at fair value with significant movements from changes in market value were as follows:

| | Consoli | idated | Separate financial information | | | |
|---------------------------|--------------|--------------|--------------------------------|--------------|--|--|
| | financial in | formation | | | | |
| | 30 September | 31 December | 30 September | 31 December | | |
| | 2021 | 2020 | 2021 | 2020 | | |
| | Baht Million | Baht Million | Baht Million | Baht Million | | |
| Assets | | | | | | |
| Derivative assets | 133 | 696 | 133 | 696 | | |
| Total | 133 | 696 | 133 | 696 | | |
| Liabilities | | | | | | |
| Derivative liabilities | 6,864 | 4,537 | 6,801 | 4,429 | | |
| Debentures (portion under | | | | | | |
| hedge accounting) | 11,077 | 11,665 | | | | |
| Total | 17,941 | 16,202 | 6,801 | 4,429 | | |

Items with significant effect between carrying amount and fair value can be presented as follows:

| | Consolid | dated | Separate | | | |
|-------------------------|---------------|--------------|--------------|--------------|--|--|
| | financial inf | ormation | financial in | formation | | |
| | Carrying | | Carrying | | | |
| | amount | Fair value | amount | Fair value | | |
| | Baht Million | Baht Million | Baht Million | Baht Million | | |
| As at 30 September 2021 | | | | | | |
| Liability | | | | | | |
| Debentures | 72,081 | 73,074 | 57,518 | 57,710 | | |
| Total | 72,081 | 73,074 | 57,518 | 57,710 | | |

8 Segment information

The Group discloses four operating segments which include Hotel, Mixed use, Restaurant and Retail. The four segments are determined pursuant to business activities and operating results that are regularly reviewed by Chief Operating Decision Makers and aggregation criteria as disclosed in the consolidated financial information as follows:

8.1 Financial information by operating segments

| For the nine-month | periods ended | 30 September | (Baht Million) |) |
|--------------------|---------------|--------------|----------------|---|
| | | | | |

| | Hot | el | Mixed | use | Restau | rant | Reta | nil | Eliminat | ion | Total | |
|---|----------|----------|---------|---------|---------|---------|------------|---------|------------|-------|----------|----------|
| | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 |
| Revenues | | | | | | | | | | | | |
| Total revenues | 28,300 | 24,255 | 3,983 | 2,956 | 15,295 | 15,119 | 1,813 | 2,531 | (107) | (190) | 49,284 | 44,671 |
| Costs | | | | | | | | | | | | |
| Total costs | (14,411) | (16,788) | (1,650) | (1,175) | (4,293) | (4,436) | (1,234) | (1,618) | 205 | 192 | (21,383) | (23,825) |
| Gross profit and other income | 13,889 | 7,467 | 2,333 | 1,781 | 11,002 | 10,683 | 579 | 913 | 98 | 2 | 27,901 | 20,846 |
| Selling and administrative expenses | (10,132) | (7,873) | (1,337) | (1,688) | (7,745) | (7,845) | (583) | (940) | (96) | (6) | (19,893) | (18,352) |
| EBITDA | 3,757 | (406) | 996 | 93 | 3,257 | 2,838 | (4) | (27) | 2 | (4) | 8,008 | 2,494 |
| Depreciation and amortisation | (12,060) | (11,838) | (399) | (390) | (2,317) | (2,227) | (156) | (224) | - | - | (14,932) | (14,679) |
| Finance costs | (6,520) | (5,182) | (301) | (385) | (438) | (452) | (30) | (40) | (2) | 4 | (7,291) | (6,055) |
| Share of profit (loss) from associates and joint ventures | (199) | (299) | 95 | 26 | (135) | (263) | <u>-</u> _ | | | | (239) | (536) |
| Profit (loss) before income tax | (15,022) | (17,725) | 391 | (656) | 367 | (104) | (190) | (291) | - | - | (14,454) | (18,776) |
| Income tax | 2,456 | 2,282 | (334) | (124) | (192) | (143) | (15) | 1 | | | 1,915 | 2,016 |
| Profit (loss) for the period | (12,566) | (15,443) | 57 | (780) | 175 | (247) | (205) | (290) | <u>-</u> _ | | (12,539) | (16,760) |
| Timing of revenue recognition | | | | | | | | | | | | |
| At a point in time | 2,846 | 417 | 3,385 | 1,674 | 14,351 | 14,209 | 1,813 | 2,531 | (13) | (46) | 22,382 | 18,785 |
| Over time | 25,454 | 23,838 | 598 | 1,282 | 944 | 910 | - | - | (94) | (144) | 26,902 | 25,886 |
| Total revenues | 28,300 | 24,255 | 3,983 | 2,956 | 15,295 | 15,119 | 1,813 | 2,531 | (107) | (190) | 49,284 | 44,671 |

8 Segment information (Cont'd)

8.2 Financial information by geographical segments

For the nine-month periods ended 30 September (Baht Million)

| | | . or the time mental periods of copte-mass (paneliment) | | | | | | | | | | |
|--------------------------------|----------|---|-------|-------|--------|--------|----------|-------|----------|-------|----------|----------|
| | Hot | Hotel | | use | Restau | rant | Reta | il | Elimina | ition | То | tal |
| | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 |
| Revenues | | | | | | | | | | | | |
| Thailand | 1,225 | 2,620 | 1,224 | 564 | 8,501 | 10,431 | 1,813 | 2,531 | (107) | (190) | 12,656 | 15,956 |
| Europe | 20,614 | 17,017 | 839 | 678 | 157 | 139 | - | - | - | - | 21,610 | 17,834 |
| Australia and New Zealand | 3,961 | 2,671 | - | - | 1,821 | 1,421 | - | - | - | - | 5,782 | 4,092 |
| Maldives and Middle East | 1,109 | 764 | 17 | 7 | - | - | - | - | - | - | 1,126 | 771 |
| The People's Republic of China | 20 | 6 | - | - | 3,240 | 1,882 | - | - | - | - | 3,260 | 1,888 |
| Latin America | 699 | 398 | - | - | - | - | - | - | - | - | 699 | 398 |
| Others | 672 | 779 | 1,903 | 1,707 | 1,576 | 1,246 | <u> </u> | - | - | - | 4,151 | 3,732 |
| Total | 28,300 | 24,255 | 3,983 | 2,956 | 15,295 | 15,119 | 1,813 | 2,531 | (107) | (190) | 49,284 | 44,671 |
| Profit (loss) for the period | | | | | | | | | | | | |
| Thailand | (1,422) | (2,312) | 262 | (44) | (28) | (36) | (205) | (290) | - | - | (1,393) | (2,682) |
| Europe | (10,176) | (11,630) | (265) | (345) | (23) | (18) | - | - | - | - | (10,464) | (11,993) |
| Australia and New Zealand | (489) | (527) | - | - | 55 | 52 | - | - | - | - | (434) | (475) |
| Maldives and Middle East | 263 | 29 | (3) | (1) | (3) | (3) | - | - | - | - | 257 | 25 |
| The People's Republic of China | 13 | (27) | - | - | 162 | (161) | - | - | - | - | 175 | (188) |
| Latin America | (31) | (156) | - | - | - | - | - | - | - | - | (31) | (156) |
| Others | (724) | (820) | 63 | (390) | 12 | (81) | | - | <u>-</u> | - | (649) | (1,291) |
| Total | (12,566) | (15,443) | 57 | (780) | 175 | (247) | (205) | (290) | - | - | (12,539) | (16,760) |
| | | | | | | | | | | | | |

9 Related party transactions

The following material transactions were carried out with related parties:

For the nine-month periods ended 30 September

| | Consoli | dated | Separate | | | | |
|-----------------------------|---------------|--------------|---------------|--------------|--|--|--|
| | financial inf | formation | financial inf | ormation | | | |
| | 2021 | 2020 | 2021 | 2020 | | | |
| | Baht Million | Baht Million | Baht Million | Baht Million | | | |
| Subsidiaries | | | | | | | |
| Sales of goods and services | - | - | 20 | 28 | | | |
| Interest income | - | - | 3,160 | 2,952 | | | |
| Other income | - | - | - | 17 | | | |
| Services expenses | - | - | (29) | (35) | | | |
| Interest expenses | - | - | (141) | (42) | | | |
| Associates | | | | | | | |
| Sales of goods and services | 28 | 68 | - | - | | | |
| Dividend income | - | - | 53 | 92 | | | |
| Interest income | 36 | 41 | - | - | | | |
| Purchases | (29) | (41) | - | - | | | |
| Joint ventures | | | | | | | |
| Sales of goods and services | 145 | 69 | 80 | 7 | | | |
| Interest income | 70 | 90 | 18 | 35 | | | |
| Purchases | (44) | (49) | - | - | | | |
| Related parties | | | | | | | |
| Sales of goods and services | 2 | 3 | - | - | | | |
| Purchases | (16) | (64) | - | - | | | |
| Services expenses | (2) | (6) | - | - | | | |
| Other expenses | (18) | (20) | (3) | (7) | | | |

Management remuneration

Management benefit expenses of the Group and the Company for the nine-month period ended 30 September 2021 were Baht 99 million and Baht 79 million, respectively (30 September 2020: Baht 227 million and Baht 82 million, respectively). Management remuneration comprised of short-term benefits such as salaries, bonus and other allowances.

9 Related party transactions (Cont'd)

Outstanding balances arising from sales/purchases of goods/services

| | | Consolidated | | Separate | |
|----|--|---------------|--------------|--------------|--------------|
| | | financial inf | formation | financial in | formation |
| | | 30 September | 31 December | 30 September | 31 December |
| | | 2021 | 2020 | 2021 | 2020 |
| | | Baht Million | Baht Million | Baht Million | Baht Million |
| a) | Receivables from related parties: | | | | |
| | Subsidiaries | - | - | 4,216 | 4,902 |
| | Associates | 446 | 401 | - | - |
| | Joint ventures | 681 | 512 | 89 | 89 |
| | Related parties | 27 | 1 | - | |
| | Total receivables from | | | | |
| | related parties (Note 10) | 1,154 | 914 | 4,305 | 4,991 |
| b) | Payables to related parties: | | | | |
| | Subsidiaries | - | - | 128 | 43 |
| | Associates | 15 | 8 | - | - |
| | Joint ventures | 30 | 31 | - | - |
| | Related parties | 13 | 5 | 2 | - |
| | Total payables to related parties | 58 | 44 | 130 | 43 |
| c) | Long-term loans to related parties: | | | | |
| | Subsidiaries | - | - | 141,011 | 126,224 |
| | Associates | 1,525 | 1,164 | - | - |
| | Joint ventures | 4,269 | 4,037 | 402 | 788 |
| | Total long-term loans to related parties | 5,794 | 5,201 | 141,413 | 127,012 |

9 Related party transactions (Cont'd)

The movements of long-term loans to related parties can be analysed as below:

| | Consolidated | Separate |
|---|-----------------------|-----------------------|
| | financial information | financial information |
| | Baht Million | Baht Million |
| For the nine-month period ended 30 September 2021 | | |
| Subsidiaries | | |
| Beginning balance | - | 126,224 |
| Additions | - | 9,740 |
| Settlements | - | (1,666) |
| Unrealised gain (loss) on exchange rate | | 6,713 |
| Ending balance | | 141,011 |
| Associates | | |
| Beginning balance | 1,164 | - |
| Additions | 225 | - |
| Translation adjustment | 136 | |
| Ending balance | 1,525 | |
| Joint ventures | | |
| Beginning balance | 4,037 | 788 |
| Additions | 139 | 15 |
| Settlements | (473) | (413) |
| Change of investment in subsidiary to | | |
| interests in joint venture | 177 | - |
| Unrealised gain (loss) on exchange rate | 19 | 12 |
| Translation adjustment | 370 | |
| Ending balance | 4,269 | 402 |

Long-term loans to related parties are unsecured and denominated in Thai Baht and foreign currencies. The loans carry interest rate at the market rates with reference to the interest rate quoted by commercial banks. The loans are due for repayment at call but the Group will not call the loans for settlement within the next 12 months.

9 Related party transactions (Cont'd)

| | | Consolidated | | Separate | | |
|----|---|--------------|-----------------------|--------------|-----------------------|--|
| | | financial in | financial information | | financial information | |
| | | 30 September | 31 December | 30 September | 31 December | |
| | | 2021 | 2020 | 2021 | 2020 | |
| | | Baht Million | Baht Million | Baht Million | Baht Million | |
| d) | Short-term borrowings from related parties: | | | | | |
| | Subsidiaries | - | - | 6,770 | 5,379 | |
| | Associates | 485 | | | | |
| | Total short-term borrowings from | | | | | |
| | related parties | 485 | - | 6,770 | 5,379 | |

The movement in borrowings from related parties can be analysed as below:

| | Consolidated | Separate |
|--|-----------------------|-----------------------|
| | financial information | financial information |
| | Baht Million | Baht Million |
| For the nine-month period ended 30 September 2021 Subsidiaries | | |
| | | 5.070 |
| Beginning balance | - | 5,379 |
| Additions | - | 1,008 |
| Settlements | - | (165) |
| Unrealised (gain) loss on exchange rate | | 548 |
| Ending balance | | 6,770 |
| Associates | | |
| Beginning balance | - | - |
| Additions | 464 | - |
| Translation adjustment | 21 | |
| Ending balance | 485 | |

Short-term borrowings from related parties are unsecured and denominated in Thai Baht and foreign currencies. They are due at call and carry a market rate of interest as referenced by the interest rates quoted by commercial banks.

10 Trade and other receivables

| | Consolidated | | Sepa | Separate | |
|--|---------------|--------------|--------------|--------------|--|
| | financial inf | ormation | financial in | formation | |
| | 30 September | 31 December | 30 September | 31 December | |
| | 2021 | 2020 | 2021 | 2020 | |
| | Baht Million | Baht Million | Baht Million | Baht Million | |
| Current | | | | | |
| Trade receivables - third parties | 5,245 | 4,000 | 3 | 4 | |
| Less Expected credit loss | (837) | (769) | (1) | (1) | |
| Trade receivables - third parties, net | 4,408 | 3,231 | 2 | 3 | |
| Current portion of trade receivables | | | | | |
| long-term contracts, net | 4,076 | 3,513 | - | - | |
| Current portion of lease receivables | 506 | 562 | - | - | |
| Prepayments | 898 | 900 | 11 | 16 | |
| Receivables from others, net | 3,015 | 3,166 | 6 | 10 | |
| Receivables from related parties, net | | | | | |
| (Note 9) | 1,154 | 914 | 3,701 | 4,749 | |
| Total trade and other receivables | 14,057 | 12,286 | 3,720 | 4,778 | |
| Non-current | | | | | |
| Trade receivables long-term contracts | 2,530 | 2,355 | - | - | |
| Less Unearned interest income | (182) | (192) | - | - | |
| Less Expected credit loss | (976) | (870) | - | - | |
| Trade receivables long-term contracts, net | 1,372 | 1,293 | - | - | |
| Lease receivables | 699 | 945 | - | - | |
| Receivables from related parties (Note 9) | - | | 604 | 242 | |
| Total trade and other receivables | 2,071 | 2,238 | 604 | 242 | |

11 Non-current assets classified as held-for-sale

Details of assets and liabilities of disposal group classified as held-for-sale were as follows:

| | Consolidated financial information | | |
|---|------------------------------------|--------------|--|
| | | | |
| | 30 September | 31 December | |
| | 2021 | 2020 | |
| | Baht Million | Baht Million | |
| Property, plant and equipment | 19 | 3,960 | |
| Intangible assets | 89 | 85 | |
| Others | | 98 | |
| Total assets | 108 | 4,143 | |
| Trade and other payables | - | 101 | |
| Long-term borrowings | - | 326 | |
| Others | | 194 | |
| Total liabilities (included in "Other current liabilities") | | 621 | |

Non-current assets held-for-sale during the period were measured at the lower of its carrying amount and fair value less costs to sell at the time of the reclassification. The fair valuation is determined using the market approach.

In the third quarter of 2021, the Group completed sale and manage back arrangements for hotel properties in Europe which involved the following transactions;

- The Group entered into share purchase and sale agreements to sell 100% of common shares of 2 overseas subsidiaries who owned 2 hotel properties in Portugal. Selling price include an initial price of EUR 142 million or equivalent to Baht 5,496 million with estimated price adjustments to be finalised of EUR 6 million or equivalent to Baht 232 million, resulting in gain on sale of EUR 24 million or equivalent to Baht 937 million
- Following the completion of the sale transactions, the Group entered into hotel management agreements
 of the properties which enable the Group to operate the hotels for an initial term of 20 years, with options
 to extend for a total combined term of up to 30 years.

12 Investments in subsidiaries, associates and interests in joint ventures

| | Consolidated | | Separate | |
|--|--------------|--------------|-----------------------|--------------|
| | financial in | formation | financial information | |
| | 30 September | 31 December | 30 September | 31 December |
| | 2021 | 2020 | 2021 | 2020 |
| | Baht Million | Baht Million | Baht Million | Baht Million |
| Subsidiaries | - | - | 8,197 | 8,102 |
| Associates | 8,247 | 8,413 | 2,787 | 2,787 |
| Interests in joint ventures | 2,487 | 2,437 | | - |
| Total investments in subsidiaries, | | | | |
| associates and interests in joint ventures | 10,734 | 10,850 | 10,984 | 10,889 |

The Group has pledged a subsidiary's shares together with hotel properties at book value approximately Baht 38,845 million (31 December 2020: Baht 12,514 million) to secure borrowings and guarantor's performance from a financial institution.

Movements during the period can be presented as follows:

a) Investments in subsidiaries

| | Separate | |
|---|-----------------------|--|
| | financial information | |
| | Baht Million | |
| For the nine-month period ended 30 September 2021 | | |
| Opening net book amount | 8,102 | |
| Additions | 95 | |
| Closing net book amount | 8,197 | |

Significant changes in investments in subsidiaries for the period ended 30 September 2021 comprise:

• The Company acquired the newly issued share capital of Coco Palm Hotel & Resort Limited of 3.8 million shares with a par value of Baht 100 and paid-up of Baht 25 each, totaling Baht 95 million. The investment portion remains 100% interest.

12 Investments in subsidiaries, associates and interests in joint ventures (Cont'd)

b) Investments in associates

| D) | investments in associates | | |
|----|---|-----------------------|-----------------------|
| | | Consolidated | Separate |
| | | financial information | financial information |
| | | Baht Million | Baht Million |
| | For the nine-month period ended 30 September 2021 | | |
| | Opening net book amount | 8,413 | 2,787 |
| | Share of profit (loss) of investments in associates | (237) | - |
| | Dividends received | (52) | - |
| | Translation adjustment | 123 | - |
| | Closing net book amount | 8,247 | 2,787 |
| c) | Interests in joint ventures | | |
| | | Consolidated | Separate |
| | | financial information | financial information |
| | | Baht Million | Baht Million |
| | For the nine-month period ended 30 September 2021 | | |
| | Opening net book amount | 2,437 | - |
| | Additions | 85 | - |
| | Share of profit (loss) of interests in joint ventures | (2) | - |
| | Dividends received | (33) | |
| | Closing net book amount | 2,487 | |

Significant changes in interests in joint ventures for the period ended 30 September 2021 comprise:

• A subsidiary of the Group acquired the newly issued share capital of Marin Engineering Ltd. of 0.85 million shares with a par value of Baht 100, totaling Baht 85 million. The additional share capital resulted in increase in the Group investment portion from 42.5% to 47.1%.

13 Property, plant and equipment

| | Consolidated | Separate |
|--|-----------------------|-----------------------|
| | financial information | financial information |
| | Baht Million | Baht Million |
| For the nine-month period ended 30 September 2021 | | |
| Opening net book amount | 122,718 | 151 |
| Additions | 2,194 | 2 |
| Disposals, net | (5,192) | - |
| Write-offs, net | (335) | - |
| Transfer from other accounts | 189 | - |
| Adjustment of fair value as at acquisition date (Note 22) | (17) | - |
| Change of investments in subsidiaries to interests in joint ventures | (22) | - |
| Depreciation charge | (5,758) | (20) |
| Impairment charge, net | (1,825) | - |
| Translation adjustment | 7,601 | - |
| Closing net book amount | 119,553 | 133 |

In the second quarter of 2021, the Group had completed sale and leaseback arrangement, which involved the following transactions;

- The Group entered into sales agreement of a hotel property for the selling price of EUR 125.5 million or equivalent to Baht 4,787 million. Adjusted net book value of the property and transaction costs as at the transaction date were at EUR 128.5 million or equivalent to Baht 4,894 million, which resulted in loss of EUR 3 million or equivalent to Baht 107 million.
- Following the completion of the sale transaction, the Group entered into lease agreement of the hotel property for an initial term of 20 years, with the option of extending for another two 20-year terms, for a total potential lease term of 60 years.

Subsidiaries of the Group have mortgaged their land and buildings with book value amounting to Baht 15,990 million (31 December 2020: Baht 15,520 million) to secure related borrowings from banks.

13 Property, plant and equipment (Cont'd)

The Group had commitments as follows:

| | | Consolidated fina | Consolidated financial information | | |
|----|--|-----------------------|------------------------------------|--|--|
| | | Baht Million | EUR Million | | |
| | Commitments in respect of construction | | | | |
| | contracts and purchases of assets | | | | |
| | as at 30 September 2021 | 360 | 13 | | |
| | Commitments in respect of construction | | | | |
| | contracts and purchases of assets | | | | |
| | as at 31 December 2020 | 312 | 17 | | |
| 14 | Intangible assets | | | | |
| | | Consolidated | Separate | | |
| | | financial information | financial information | | |
| | | Baht Million | Baht Million | | |
| | For the nine-month period ended 30 September 2021 | | | | |
| | Opening net book amount | 67,233 | 23 | | |
| | Additions | 423 | - | | |
| | Write-offs, net | (14) | - | | |
| | Transfer from other accounts | 7 | - | | |
| | Adjustment of fair value as at acquisition date (Note 22) | 249 | - | | |
| | Change of investments in subsidiaries to interests in joint ventures | (65) | - | | |
| | Amortisation charge | (961) | (3) | | |
| | Impairment charge, net | (4) | - | | |
| | Translation adjustment | 4,662 | | | |
| | Closing net book amount | 71,530 | 20 | | |

A subsidiary of the Group has pledged asset management rights with book value amounting to Baht 3,632 million (31 December 2020: Baht 3,493 million) to secure related borrowings from banks.

15 Borrowings

| | Consolidated | | Separate | |
|--|---------------|--------------|---------------|--------------|
| | financial inf | ormation | financial int | formation |
| | 30 September | 31 December | 30 September | 31 December |
| | 2021 | 2020 | 2021 | 2020 |
| | Baht Million | Baht Million | Baht Million | Baht Million |
| Current | | | | |
| Bank overdrafts | 16 | 22 | - | - |
| Short-term borrowings from | | | | |
| financial institutions | <u> </u> | 118 | <u>-</u> | - |
| Sub-total | 16 | 140 | | |
| Short-term borrowings from related parties | | | | |
| (Note 9) | 485 | - | 6,770 | 5,379 |
| Current portion of long-term | | | | |
| borrowings from financial institutions | 2,432 | 1,706 | 1,016 | - |
| Current portion of debentures | 10,666 | 4,596 | 10,666 | 4,596 |
| Total current borrowings | 13,599 | 6,442 | 18,452 | 9,975 |
| Non-current | | | | |
| Long-term borrowings | | | | |
| from financial institutions | 61,293 | 70,098 | 23,604 | 25,352 |
| Debentures | 61,415 | 59,799 | 46,852 | 46,666 |
| Total non-current borrowings | 122,708 | 129,897 | 70,456 | 72,018 |
| Total borrowings | 136,307 | 136,339 | 88,908 | 81,993 |

15 Borrowings (Cont'd)

The movements in long-term borrowings from financial institutions can be analysed as below:

| | Consolidated | Separate |
|---|-----------------------|-----------------------|
| | financial information | financial information |
| | Baht Million | Baht Million |
| For the nine-month period ended 30 September 2021 | | |
| Opening amount | 71,804 | 25,352 |
| Additions | 383 | - |
| Repayments | (13,182) | (2,605) |
| Financial fees and amortisation | 59 | (7) |
| Unrealised (gain) loss on exchange rate | 1,884 | 1,880 |
| Translation adjustment | 2,777 | |
| Closing amount | 63,725 | 24,620 |

The movements in debentures can be analysed as below:

| | Consolidated | Separate |
|---|-----------------------|-----------------------|
| | financial information | financial information |
| | Baht Million | Baht Million |
| For the nine-month period ended 30 September 2021 | | |
| Opening amount | 64,395 | 51,262 |
| Additions | 25,383 | 10,307 |
| Repayments | (18,478) | (4,300) |
| Financial fees and amortisation | (142) | (144) |
| Unrealised (gain) loss on exchange rate | 393 | 393 |
| Adjusted fair value under hedge accounting | (588) | - |
| Translation adjustments | 1,118 | |
| Closing amount | 72,081 | 57,518 |

15 Borrowings (Cont'd)

Significant additional debentures issued by the Group and the Company for the period ended 30 September 2021 comprise:

| | | | Consolidated | Separate | | |
|----------|----------|---------|-----------------------|-----------------------|----------|---|
| | | | financial information | financial information | | |
| | | | 30 September | 30 September | | |
| Issued | Due | Period | 2021 | 2021 | Interest | |
| date | date | (Years) | Baht Million | Baht Million | rate | Conditions |
| | | | | | | |
| Apr 2021 | Apr 2023 | 2 | 350 | 350 | Fixed | Unsecured, senior and without a debenture holders' representative |
| Jun 2021 | Jun 2026 | 5 | 15,076 | - | Fixed | Secured, senior and with a debenture holders' representative |
| Jul 2021 | Jul 2023 | 2 | 3,059 | 3,059 | Fixed | Unsecured, senior and with a debenture holders' representative |
| Jul 2021 | Jul 2024 | 3 | 3,501 | 3,501 | Fixed | Unsecured, senior and with a debenture holders' representative |
| Jul 2021 | Jul 2025 | 4 | 3,440 | 3,440 | Fixed | Unsecured, senior and with a debenture holders' representative |

16 Share capital and share premium

| | | Consolidated fina | ncial information | |
|---------------------------------|-----------------|-------------------|-------------------|--------------|
| | Number of | Ordinary | | |
| | ordinary shares | shares | Share premium | Total |
| | Million shares | Baht Million | Baht Million | Baht Million |
| For the nine-month period ended | | | | |
| 30 September 2021 | | | | |
| Opening balance | 5,182 | 5,182 | 24,196 | 29,378 |
| Exercise warrants (Note 17) | 17 | 17 | 367 | 384 |
| Closing balance | 5,199 | 5,199 | 24,563 | 29,762 |
| | | Separate financ | cial information | |
| | Number of | Ordinary | | |
| | ordinary shares | shares | Share premium | Total |
| | Million shares | Baht Million | Baht Million | Baht Million |
| For the nine-month period ended | | | | |
| 30 September 2021 | | | | |
| Opening balance | 5,182 | 5,182 | 24,170 | 29,352 |
| Exercise warrants (Note 17) | 17 | 17 | 367 | 384 |
| Closing balance | 5,199 | 5,199 | 24,537 | 29,736 |

As at 30 September 2021, the authorised shares comprise 5,998 million ordinary shares (31 December 2020: 5,888 million ordinary shares) at par value of Baht 1 each. The issued and fully paid-up shares comprise 5,199 million ordinary shares (31 December 2020: 5,182 million ordinary shares) at par value of Baht 1 each. Changes in the authorised shares during the period were registered with the Ministry of Commerce in May 2021.

During the period of 2021, warrants of 16.7 million units were exercised at total of Baht 384.3 million, resulting in 16.7 million new ordinary shares, at par value of Baht 1 each, totaling Baht 16.7 million and share premium of Baht 367.6 million. The newly issued shares were fully paid-up.

17 Warrants

The Group has outstanding warrants to subscribe for ordinary shares to existing shareholders of the Company, which have been approved by shareholders' meeting.

| | | | | | As at | Increase | | | | | | As at |
|-------------|--------------------------------|---------------|------------------|-------------------|---------------|---------------|----------------------------|------------|----------------|----------|--------------|---------------|
| | | | | | 31 December | during | | | | | | |
| | | | | | 2020 | the period | Decrease during the period | | | | | 2021 |
| | | | | | | | | Exercise | Issue of | | | |
| | | | | | | | | ratio for | ordinary | | | |
| | | | | | Outstanding | | | ordinary | shares during | Exercise | | Outstanding |
| | | | Determined 6 | exercising date | warrants | Warrants | Exercise | shares per | the period | price | Amount | warrants |
| Issued by | Allotted to | Approval date | First exercise | Last exercise | Million units | Million units | Million units | 1 warrant | Million shares | Baht | Baht Million | Million units |
| The Company | Existing-shareholder (MINT-W6) | 4 June 2019 | 15 August 2019 | 30 September 2021 | 231 | - | 0.10 | 1.027 | 0.10 | 41.878 | 4.3 | 231 |
| The Company | Existing-shareholder (MINT-W7) | 19 June 2020 | 16 November 2020 | 31 July 2023 | 236 | - | 13.40 | 1.000 | 13.40 | 21.600 | 289.5 | 222 |
| The Company | Existing-shareholder (MINT-W8) | 22 April 2021 | 16 August 2021 | 5 May 2023 | - | 179 | 2.88 | 1.000 | 2.88 | 28.000 | 80.5 | 176 |
| The Company | Existing-shareholder (MINT-W9) | 22 April 2021 | 16 August 2021 | 15 February 2024 | | 162 | 0.32 | 1.000 | 0.32 | 31.000 | 10.0 | 162 |
| | | | | | 467 | 341 | 16.7 | | 16.7 | | 384.3 | 791 |

At the Annual General Meeting of the Shareholders of the Company held on 22 April 2021, the shareholders passed a resolution to approve the issuance of the Company's warrants on ordinary shares (MINT-W8), not exceeding 179,020,602 units for offering to existing shareholders, having an exercise period of not exceeding 2 years from the initial issuance date, and having an exercise ratio of 1 unit of warrant per 1 ordinary share at an exercise price of Baht 28 per share, and the Company's warrants on ordinary shares (MINT-W9), not exceeding 162,237,420 units for offering to existing shareholders, having an exercise period of not exceeding 3 years from the initial issuance date, and having an exercise ratio of 1 unit of warrant per 1 ordinary share at an exercise price of Baht 31 per share.

18 Income tax

Income tax expense is recognised based on management's best estimate of annual income tax rate expected for the full year calculated from the pre-tax income of the interim period.

19 Earnings per share for profit attributable to the shareholders of the parent

Basic earnings per share is calculated by dividing the net profit attributable to equity holders of the parent for the period by the weighted average number of paid-up ordinary shares in issue during the period.

For the purpose of calculating diluted earnings per share, the weighted average number of ordinary shares is adjusted to assume conversion of all dilutive potential ordinary shares.

A calculation is done to determine the number of shares that could have been acquired at market price (determined as the average share price of the Company's shares during the period) based on the outstanding warrants to determine the number of potential ordinary shares would have been additionally issued. The potential shares are added to the ordinary shares outstanding.

| Consolidated and Separate financial information | Consolidated | and Se | parate | financial | information |
|---|--------------|--------|--------|-----------|-------------|
|---|--------------|--------|--------|-----------|-------------|

| | | • | | | | |
|--|----------------|----------------|----------------------------|----------------|--|--|
| | For the th | ree-month | For the nine-month | | | |
| | periods ended | 30 September | periods ended 30 September | | | |
| | 2021 | 2020 | 2021 | 2020 | | |
| | Million Shares | Million Shares | Million Shares | Million Shares | | |
| Weighted average number of | | | | | | |
| ordinary shares for earnings per share, net | 5,197 | 5,005 | 5,193 | 4,749 | | |
| Effect of dilutive potential ordinary shares | | | | | | |
| Dilutive potential ordinary shares | 84 | | 67 | | | |
| Weighted average number of ordinary | | | | | | |
| shares for diluted earnings | 5,281 | 5,005 | 5,260 | 4,749 | | |

19 Earnings per share for profit attributable to the shareholders of the parent (Cont'd)

| | Consolidated financial information | | | | | | |
|--|------------------------------------|----------------|----------------------------|----------|--|--|--|
| | For the three | ee-month | For the nin | e-month | | | |
| | periods ended 3 | 30 September | periods ended 30 September | | | | |
| | 2021 | 2020 | 2021 | 2020 | | | |
| Profit (loss) for the period attributable to ordinary | | | | | | | |
| shareholders (Baht Million) | (436) | (5,595) | (11,609) | (15,816) | | | |
| <u>Less</u> Cumulative interest expense for the period | | | | | | | |
| on perpetual debentures (net of tax) (Baht Million) | (379) | (408) | (1,173) | (1,070) | | | |
| Profit (loss) for the period used to determine of | | | | | | | |
| basic earnings per share (Baht Million) | (815) | (6,003) | (12,782) | (16,886) | | | |
| Basic earnings (loss) per share (Baht) | (0.16) | (1.20) | (2.46) | (3.56) | | | |
| Diluted earnings (loss) per share (Baht) | (0.15) | (1.20) | (2.43) | (3.56) | | | |
| | Ş | Separate finan | cial information | | | | |
| | For the three | ee-month | For the nin | e-month | | | |
| | periods ended 3 | 30 September | periods ended 30 September | | | | |
| | 2021 | 2020 | 2021 | 2020 | | | |
| Profit (loss) for the period attributable to ordinary | | | | | | | |
| shareholders (Baht Million) | 1,593 | 226 | 3,566 | 1,923 | | | |
| <u>Less</u> Cumulative interest expense for the period | | | | | | | |
| on perpetual debentures (net of tax) (Baht Million) | (379) | (408) | (1,173) | (1,070) | | | |
| Profit (loss) for the period used to determine of | | | | | | | |
| basic earnings per share (Baht Million) | 1,214 | (182) | 2,393 | 853 | | | |
| Basic earnings (loss) per share (Baht) | 0.23 | (0.04) | 0.46 | 0.18 | | | |
| Diluted earnings (loss) per share (Baht) | 0.23 | (0.04) | 0.45 | 0.18 | | | |

20 Perpetual debentures

On 9 July 2021, the Company announced a tender offer in respect of its USD 300 million guaranteed senior perpetual debentures or equivalent to Baht 9,993 million, to redeem outstanding perpetual debentures from eligible debenture holders. On 16 July 2021, the result of the tender offer was finalised and the Company announced that 97.59% of the perpetual debentures will be redeemed under the tender offer. This permitted the 'Issuer Clean Up Call' under the terms and conditions of the perpetual debentures, where the Company announced its decision to redeem all the remaining perpetual debentures on 21 July 2021, and all settlements were completed in August 2021.

Concurrent to the tender offer on 9 July 2021, the Company announced to place the new senior perpetual debentures of totaling USD 300 million or equivalent to Baht 9,795 million, before issuance cost of Baht 2,074 million, which were issued on 19 July 2021, which are recognised as a part of equity in the interim consolidated and separate financial information. Perpetual debentures carry a fixed interest at the coupon rate of 2.70% per annum for the first five years, after which the coupon will be adjusted every five years as per the stated terms and conditions of the perpetual debentures. The perpetual debentures involve guarantor's performance by a financial institution, where the financial institution guarantees redemption according to terms and conditions of the perpetual debentures.

21 Guarantees

The Group and the Company have given the following guarantees in the normal courses of business.

| 30 | Sept | temb | per 2 | 021 |
|----|------|------|-------|-----|
|----|------|------|-------|-----|

| | | | | | | | | | | · · · · | | | | | | | | | | |
|---------------------------------------|------------------------------------|---------|---------|---------|------------|-----------|-----------|---------|--------------------------------|---------|----------|---------|---------|---------|------------|------------|------------|---------|---------|---------|
| | Consolidated financial information | | | | | | | | Separate financial information | | | | | | | | | | | |
| | Baht | USD | GBP | AUD | EUR | CNY | AED | SGD | BRL | MYR | LKR | Baht | USD | GBP | AUD | EUR | SGD | BRL | MYR | LKR |
| | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million |
| | | | | | | | | | | | | | | | | | | | | |
| Letters of guarantees issued | | | | | | | | | | | | | | | | | | | | |
| by banks on behalf of the Group | 1,375.3 | 17.2 | - | 20.9 | 45.4 | - | - | - | - | 0.5 | - | 894.7 | - | - | - | - | - | - | 0.5 | - |
| Guarantee given by the Group | | | | | | | | | | | | | | | | | | | | |
| to financial institution to guarantee | | | | | | | | | | | | | | | | | | | | |
| for credit facilities | 6,367.6 | 118.3 | 6.2 | - | 604.2 | 125.0 | - | 55.0 | 5.0 | 100.2 | 50.0 | 3,499.5 | 118.3 | 6.1 | - | 603.0 | 55.0 | 5.0 | 100.2 | 50.0 |
| | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | 3 | 1 Decem | ber 2020 | | | | | | | | | |
| | | | | Cor | nsolidated | financial | informati | on | | | | | | S | eparate fi | nancial ir | nformation | า | | |
| | Baht | USD | GBP | AUD | EUR | CNY | AED | SGD | BRL | MYR | LKR | Baht | USD | GBP | AUD | EUR | SGD | BRL | MYR | LKR |
| | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million | Million |
| | | | | | | | | | | | | | | | | | | | | |
| Letters of guarantees issued | | | | | | | | | | | | | | | | | | | | |
| by banks on behalf of the Group | 1,410.4 | - | - | 20.9 | 32.2 | - | 30.0 | - | - | 0.5 | - | 908.8 | - | - | - | - | - | - | 0.5 | - |
| Guarantee given by the Group | | | | | | | | | | | | | | | | | | | | |
| to financial institution to guarantee | | | | | | | | | | | | | | | | | | | | |
| for credit facilities | 6,367.6 | 121.1 | 6.2 | 138.7 | 604.2 | 125.0 | - | 55.0 | 5.0 | 100.2 | 50.0 | 3,499.5 | 121.1 | 6.1 | 138.7 | 603.0 | 55.0 | 5.0 | 100.2 | 50.0 |
| | | | | | | | | | | | | | | | | | | | | |

22 Business acquisitions

22.1 Spoonful Pte. Ltd. and Spoonful (Thailand) Limited

In the first quarter of 2021, the Group completed the measurement the fair value of identified assets acquired and liabilities assumed of Spoonful Pte. Ltd. and Spoonful (Thailand) Limited within the time period defined in TFRS 3 – Business Combination in the current period. In consideration of fair value of assets, the Group determined the measurement of the identified assets acquired and liabilities assumed and considered the possibility that the Group received economic benefit reasonably.

Details of adjustment of purchase price are as follows:

| | Baht Million |
|---|--------------|
| Purchase price considerations | 2,575 |
| Adjusted purchase price considerations | (12) |
| Total purchase price considerations | 2,563 |
| Details of adjustment of fair value are as follows: | |
| | Baht Million |
| Increase in intangible assets | 240 |
| Increase in other assets | 2 |
| Increase in other liabilities | (106) |
| Increase in non-controlling interests | (148) |
| | (12) |

22.1 Spoonful Pte. Ltd. and Spoonful (Thailand) Limited (Cont'd)

Fair value of identified assets acquired and liabilities assumed from this acquisition was as follows:

| | | Spoonful | |
|--|--------------|--------------|--------------|
| | Spoonful | (Thailand) | |
| | Pte. Ltd. | Limited | Total |
| | Baht Million | Baht Million | Baht Million |
| Cash | 39 | 36 | 75 |
| Receivables | 9 | - | 9 |
| Other current assets | 8 | 2 | 10 |
| Property, plant and equipment | - | 8 | 8 |
| Intangible assets | 596 | - | 596 |
| Other non-current assets | 2 | - | 2 |
| Payables | (10) | (37) | (47) |
| Other current liabilities | (1) | (5) | (6) |
| Other non-current liabilities | (101) | - | (101) |
| Total | 542 | 4 | 546 |
| Non-controlling interests | | <u>.</u> | (164) |
| Fair value of net assets under interest acquired | | | 382 |

22.2 Scomadi Group and Marin Engineering Co., Ltd.

In the first quarter of 2021, the Group completed the measurement of fair value of identified assets acquired and liabilities assumed for Scomadi Group and Marin Engineering Co., Ltd. within the time period defined in TFRS 3 – Business Combination in the current period. In consideration of fair value of assets, the Group determined the measurement of the identified assets acquired and liabilities assumed and considered the possibility that the Group received economic benefit reasonably.

Details of the acquisition were as follows:

| | Baht Million |
|---|--------------|
| Purchase price considerations | - |
| Fair value of net liabilities under interest acquired | (65) |
| Goodwill | 65 |
| Goodwill - as previously reported | 56 |
| Adjustment of fair value | 9 |
| Details of adjustment of fair value are as follows: | |
| | Baht Million |
| Decrease in property, plant and equipment | (17) |
| Increase in other liabilities | (1) |
| Decrease in non-controlling interests | 9 |
| | (9) |

22.2 Scomadi Group and Marin Engineering Co., Ltd. (Cont'd)

Fair value of identified assets acquired and liabilities assumed from this acquisition was as follows:

| | | Marin | |
|---|---------------|--------------|--------------|
| | | Engineering | |
| | Scomadi Group | Co., Ltd. | Total |
| | Baht Million | Baht Million | Baht Million |
| Cash | 5 | 24 | 29 |
| Receivables | 8 | 37 | 45 |
| Other current assets | 1 | 19 | 20 |
| Property, plant and equipment | 5 | 13 | 18 |
| Other non-current assets | 1 | 35 | 36 |
| Bank overdraft | - | (29) | (29) |
| Payables | (27) | (118) | (145) |
| Borrowings | - | (82) | (82) |
| Other liabilities | (16) | (4) | (20) |
| Total | (23) | (105) | (128) |
| Non-controlling interests | 10 | 53 | 63 |
| Fair value of net liabilities under interest acquired | | | (65) |

In the first quarter of 2021, the Group had partially disposed ownership interest in Scomadi Group and Marin Engineering Co., Ltd., as well as changed its controlling power in those entities, which impact to changes in status of the investments from investments in subsidiaries to interests in joint ventures. Net liabilities were derecognised from this transaction together with non-controlling interests adjustment of Baht 94 million.

22.3 Roco Hospitality Group S.r.I., New York Palace Kft and AGAGA s.r.o.

In the third quarter of 2021, the Group completed the measurement the fair value of identified assets acquired and liabilities assumed of Roco Hospitality Group S.r.l., New York Palace Kft and AGAGA s.r.o. within the time period defined in TFRS 3 – Business Combination in the current period. In consideration of fair value of assets, the Group determined the measurement of the identified assets acquired and liabilities assumed and considered the possibility that the Group received economic benefit reasonably. Nevertheless, there are no material changes in assets acquired and liabilities assumed from acquisition date.

Details of the acquisition were as follows:

| | Baht Million |
|--|--------------|
| Purchase price considerations | 1,931 |
| Adjustment to purchase price | (253) |
| Fair value of net assets under interest acquired | 1,268 |
| Goodwill | 410 |
| Goodwill – as previously reported | 410 |
| Adjustment of fair value | - |

Fair value of identified assets acquired and liabilities assumed from this acquisition was as follows:

| | Baht Million |
|--|--------------|
| Cash | 100 |
| Receivables | 58 |
| Other current assets | 19 |
| Property, plant and equipment | 31 |
| Intangible assets | 1,891 |
| Right-of-use assets | 1,931 |
| Other non-current assets | 211 |
| Payables | (424) |
| Other current liabilities | (165) |
| Lease liabilities | (1,931) |
| Other liabilities | (453) |
| Fair value of net assets under interest acquired | 1,268 |